

Georgia World Congress Center Authority

# BOARD OF GOVERNORS MEETING

MARCH 26, 2024

#### **Action Item**

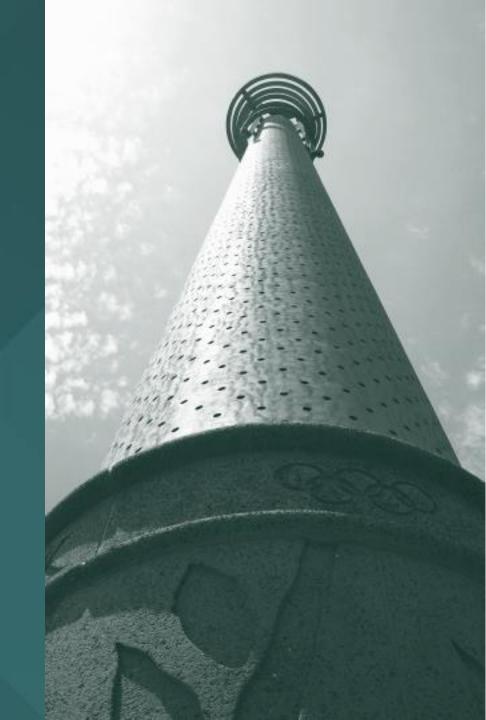


## Approval of Minutes February 27, 2024



#### **Financial Update**

#### **Rey Rodriguez** Director of Finance



## **Financial Snapshot: February**



Georgia World Congress Center	Month	Budget	Actual	Variance
	Revenue	\$6,098,993	\$6,661,880	
	Expense	\$4,612,710	\$4,748,026	\$135K 2.9%
	Net Profit	\$1,486,283	\$1,913,853	\$428K

#### Financial Snapshot: YTD thru February 2024



Georgia World Congress Center	Month	Budget	Actual	Variance
	Revenue	\$32,280,434	\$39,956,302	<b>↑</b> \$7.7M 23.8%
	Expense	\$34,568,976	\$37,064,674	\$2.5M 7.2%
CENTENNIAL Olympic park	Net Profit	(\$2,228,542)	\$2,891,628	<b>\$5.2M</b>



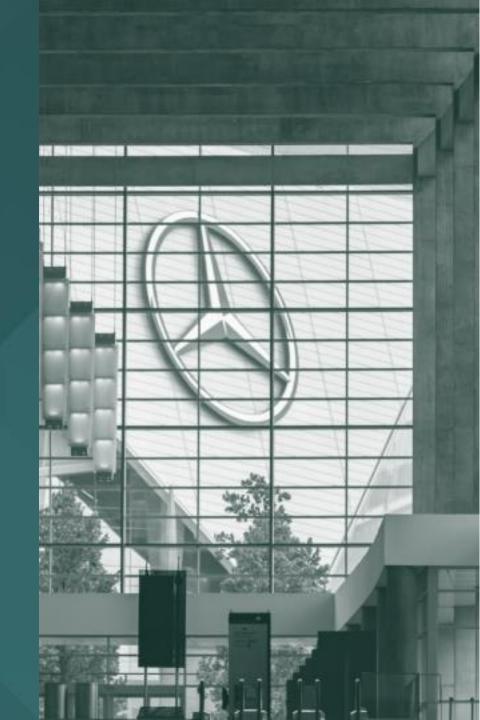
# Questions?



#### Action Item: MBS Capital Expense Project Update

Justin Antonacci VP/Chief Financial Officer

Adam Fullerton VP, Stadium Operations



#### **ROOF GUTTER DRAIN REPAIR PROJECT – APRIL 2024**

#### **Objective:**

Properly pipe the roof gutter drains to prevent overflows and flooding to the stadium during intense rainstorms

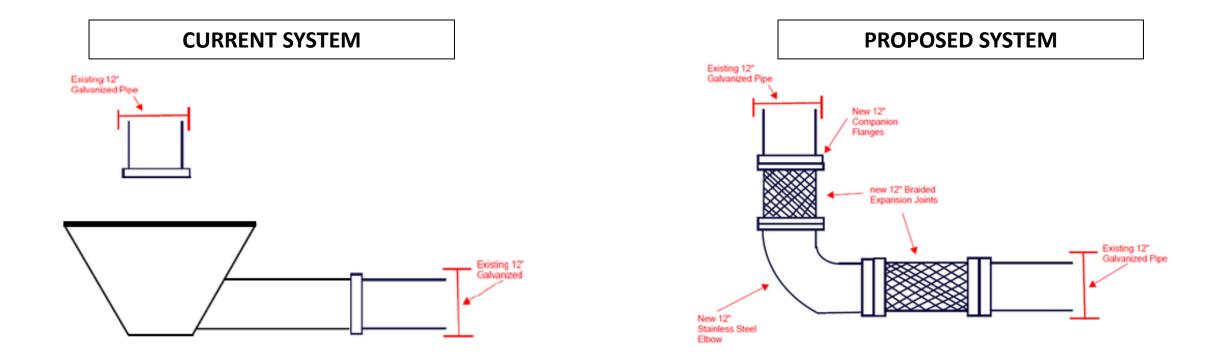
#### Scope of Work:

Performance Contracting Group (PCG) will build scaffolding and working platforms from 300 Concourse to the structural steel near the drain. McKenney's Mechanical will provide labor and materials to remove the existing rain leader overflow bud drain and any associated piping. McKenney's will cut and weld pipe onsite to install a new 12" stainless steel elbow with braided expansion joints.



#### Anticipated cost of \$1.7M

The largest driving factor of cost is the scaffolding. The drain piping will be custom fabricated by McKenneys onsite which cannot be accomplished by rope access alone.



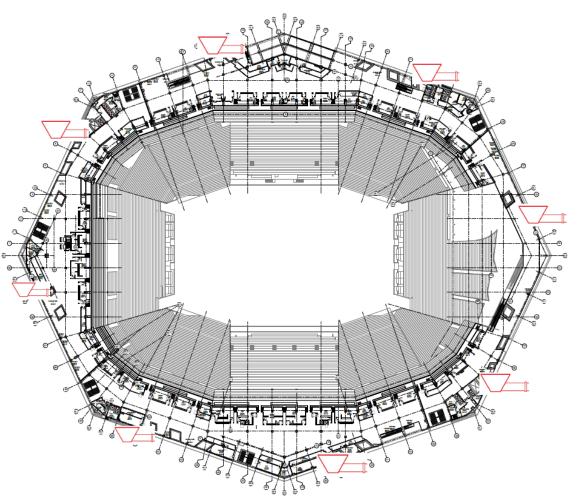
#### **ROOF GUTTER DRAIN REPAIR PROJECT – APRIL 2024**

#### Timeline: Planned start date is April 8<sup>th</sup>

Initial plan is allowing (10) workdays for each of the (8) drains

Hopeful that as the project progresses, the team will be able to find efficiencies to reduce time and cost. This will be determined once the first drain location is near complete.

All drains to be complete by July 2024



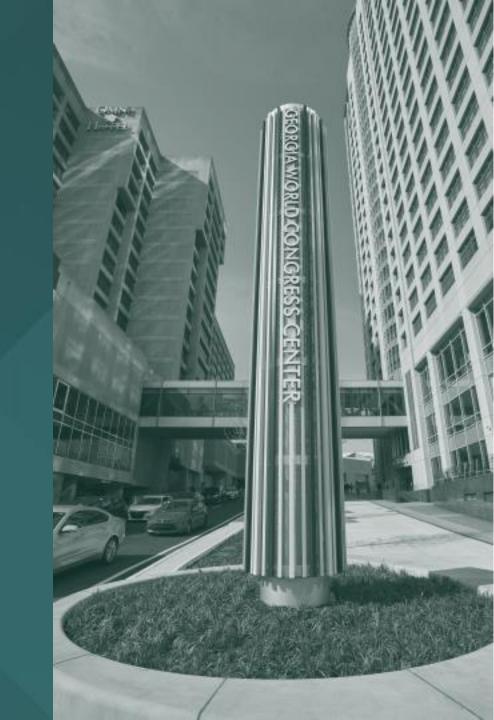


# Questions?



## Blue Parking Lot Repairs Update

Jeff Oden Sr. Director of Campus Operations



## Background

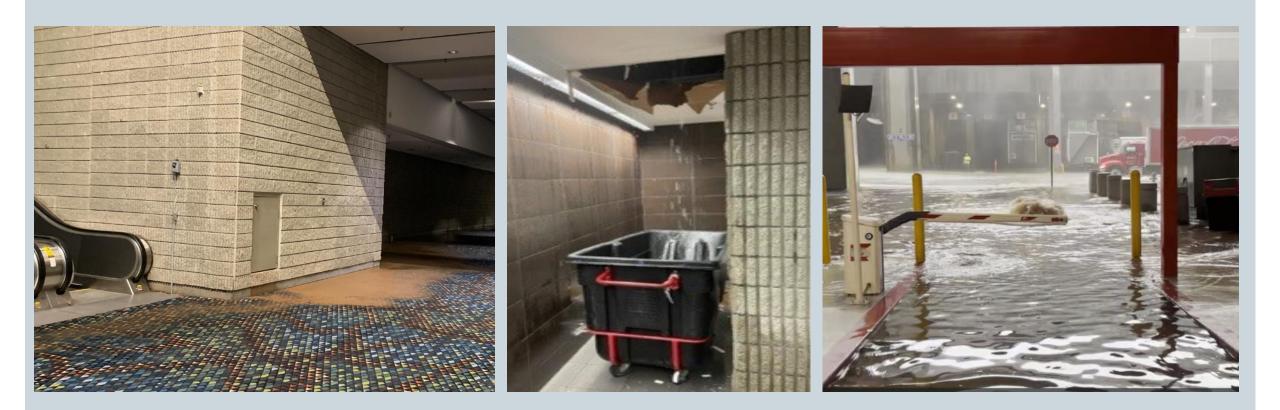
- On September 14, 2023, a historic rainstorm event hit Atlanta, including GWCCA's campus
- Massive flooding impacted several areas on campus, including GWCCA's Blue Parking Lot
- Stormwater infrastructure incapable of accommodating volume of water
- ➤ Impacted areas include:
  - Concrete and asphalt pavement and base
  - Concrete curbs and gutter
  - Surface striping and pavement markings





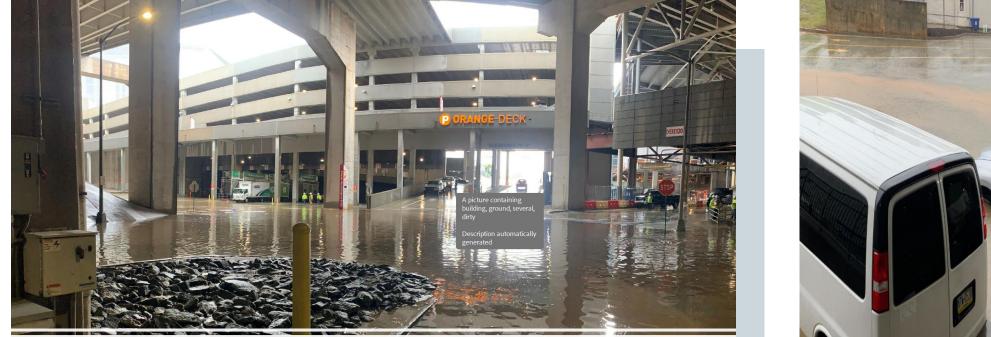
#### September 14 Rain Event



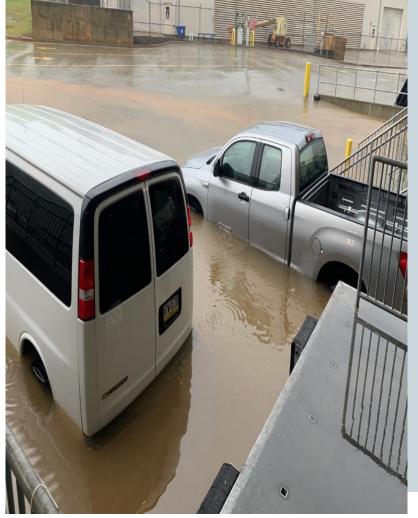


#### September 14 Rain Event



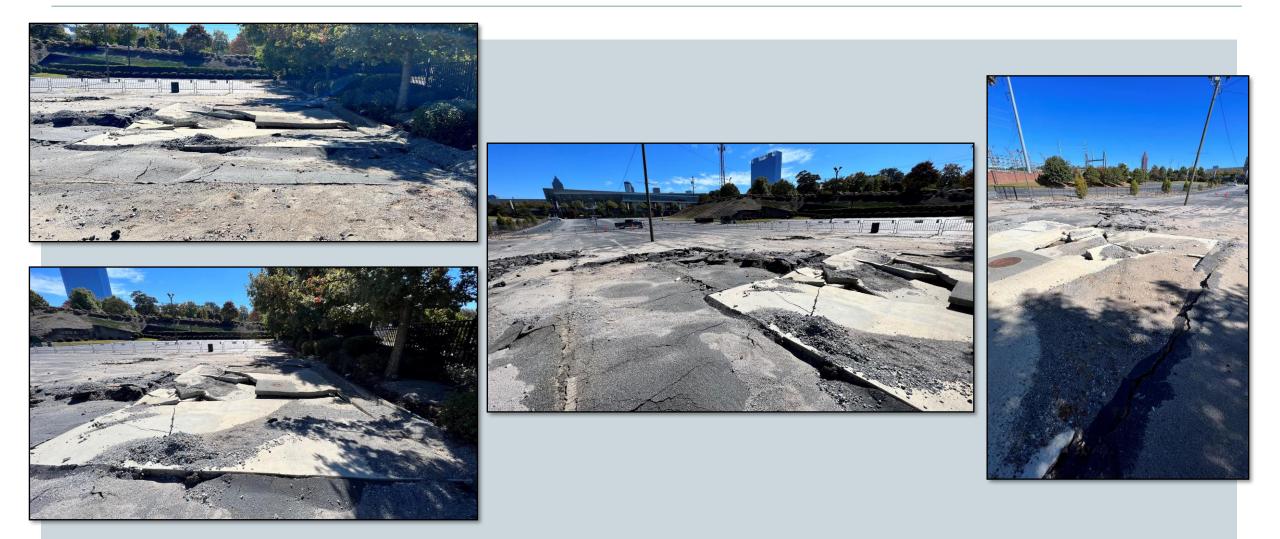


#### Lower loading dock entry for GWCC and Hotel



## **Blue Parking Lot Damage**





## **Project Overview: Blue Parking Lot Repairs**



- ≻Repair damaged areas of Blue Lot
- ≻Repairs include:
  - Demolition and site preparation
  - Grading and sloping
  - Preparation and installation of sub-base
  - Installation of base/surface course
  - Parking lot striping
- Construction Duration: 10 weeks
- ➢Construction Cost: \$428,000





# Questions?



#### **GWCC Gate 20 Restoration Project Update**

Jeff Oden Sr. Director of Campus Operations



## Background

≻GWCC Gate 20 provides access to:

- Buildings B and C loading docks
- Signia Hotel loading dock
- GWCC internal loading dock

#### ≻Original Gate 20:

 Demoed gate and security access in March 2020 due to Orange Deck and hotel construction

#### >Operational Concerns:

- Unimpeded access
- Currently staffed 24/7/365

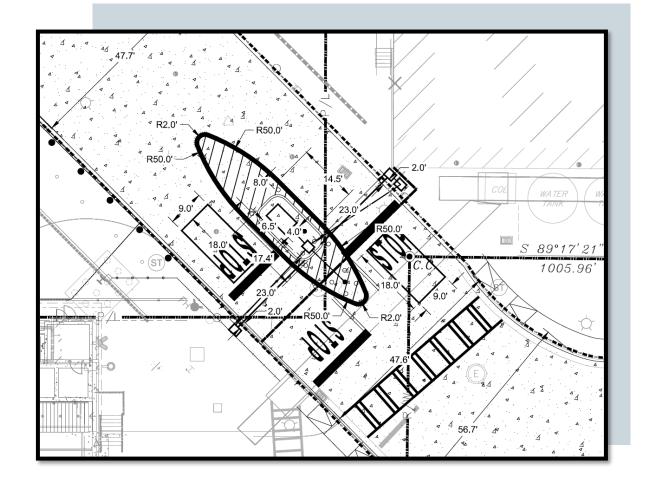




## **Project Overview: Gate 20 Restoration Project**



- Restore Gate 20 to permanent operational status
- Improvements include:
  - Guard booth
  - Gate arms and operators
  - Security cameras, badge readers
  - Perimeter fencing and bollards
  - Pavement striping
- Construction Duration: 6 weeks
- Construction Cost: \$393,918





# Questions?



#### Action Item: Blue Parking Lot Repairs

#### Pargen Robertson Chief Legal Officer



## **Resolution: Multiplex LLC**



- NOW, THEREFORE, BE IT RESOLVED by the Board of Governors of the Geo. L. Smith II Georgia World Congress Center Authority that the Chief Executive Officer is authorized, though not required, to execute and deliver, in substantially the form attached hereto as Exhibit A, but subject to the occurrence or satisfaction of any and all applicable contingencies, terms and conditions, an agreement with MULTIPLEX LLC for specified work and work product, but only so long as such agreement complies with applicable law and, in the judgment of the Chief Executive Officer, is consistent with the corporate purposes and mission of the Authority and the Authority's sound business practices.
- BE IT FURTHER RESOLVED that the Chief Executive Officer is authorized to take any and all actions, to execute and deliver any and all documents, agreements, certificates and instruments and to take any and all steps deemed by the Chief Executive Officer to be necessary or desirable to consummate the execution of an agreement for such work and work product and to carry out the purpose and intent of the foregoing resolution, and all actions heretofore taken in furtherance thereof are hereby ratified and confirmed in all respects.



# Questions?



### Action Item: Gate 20 Restoration Project

Pargen Robertson Chief Legal Officer



## **Resolution: Lexdyn LLC**



- NOW, THEREFORE, BE IT RESOLVED by the Board of Governors of the Geo. L. Smith II Georgia World Congress Center Authority that the Chief Executive Officer is authorized, though not required, to execute and deliver, in substantially the form attached hereto as Exhibit A, but subject to the occurrence or satisfaction of any and all applicable contingencies, terms and conditions, an agreement with LEXDYN LLC for specified work and work product, but only so long as such agreement complies with applicable law and, in the judgment of the Chief Executive Officer, is consistent with the corporate purposes and mission of the Authority and the Authority's sound business practices.
- BE IT FURTHER RESOLVED that the Chief Executive Officer is authorized to take any and all actions, to execute and deliver any and all documents, agreements, certificates and instruments and to take any and all steps deemed by the Chief Executive Officer to be necessary or desirable to consummate the execution of an agreement for such work and work product and to carry out the purpose and intent of the foregoing resolution, and all actions heretofore taken in furtherance thereof are hereby ratified and confirmed in all respects.

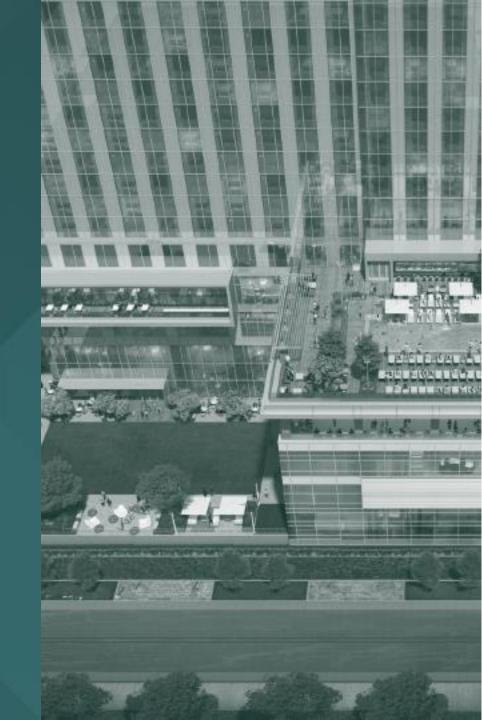


# Questions?



### Signia by Hilton Atlanta Development Update

#### **Theonie Alicandro** COO/General Counsel Drew Company Atlanta, LLC



## Agenda



- Punch List Status
- Contract Closeout Update
- > Change Order No. 17
- Development Budget Update
- > Questions

## **Punch List Status**



- Punch list includes items noted by Skanska, Drew Company, Hilton, Gensler and subconsultants
- > Total items remaining on punch list: 1,098
  - Items ready to close: 384
  - Open items: **688**
  - Subcontractors with highest number of items: Titan, Gainesville, and Goodman
- Punch list items already closed: 22,881

## **Contract Closeout Update**



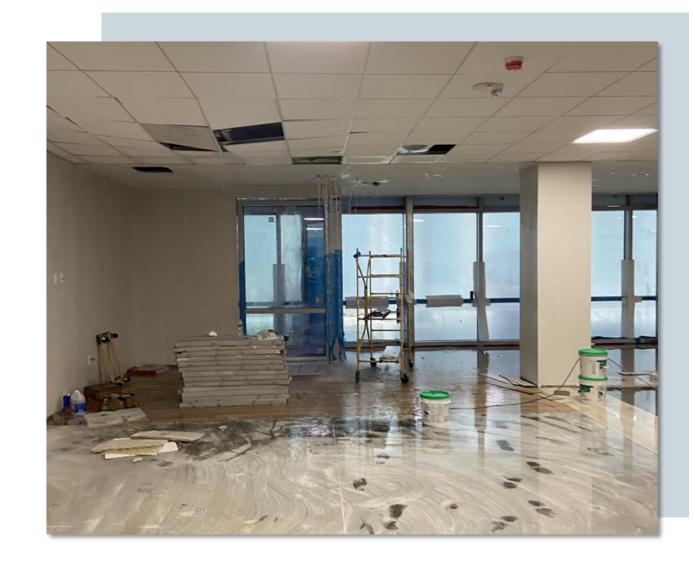
- Final pay application and reconciliation of final budget
- Receipt of final lien waivers and releases from all subcontractors
- > As-builts
- Attic stock confirmation
- Completion of owner training
- Final owner's report from Drew Company
- Warranties through January 4, 2025, for Skanska/subcontractors; Owner equipment through December 18, 2024

#### **Change Order No. 17**



Administrative Change Order to reflect proceeds from builder's risk insurance claim for repairs to damage caused by 9/14/2023 flood

Change Order No. 17 totaling \$2,154,007.09 will be presented to the Board for approval for execution by CEO and has been funded by insurance proceeds



### **Development Budget Update: February 2024**



	Development Budget as of 2/29/2024		
Revised GMP Hard Cost (including Change Order #17)	\$334,044,450		
Preconstruction Fee (not in GMP)	\$394,170		
Owner Direct Hard Cost	\$4,595,833		
Owner's Hard Cost Contingency*	\$1,805,334		
Total Hard Cost	\$340,839,787		
Total Soft Cost	\$110,748,731		
Owner's Soft Cost Contingency**	\$1,056,032		
Total Project Cost***	\$452,656,108		
Total Hard & Soft Cost Contingency	\$2,861,366		

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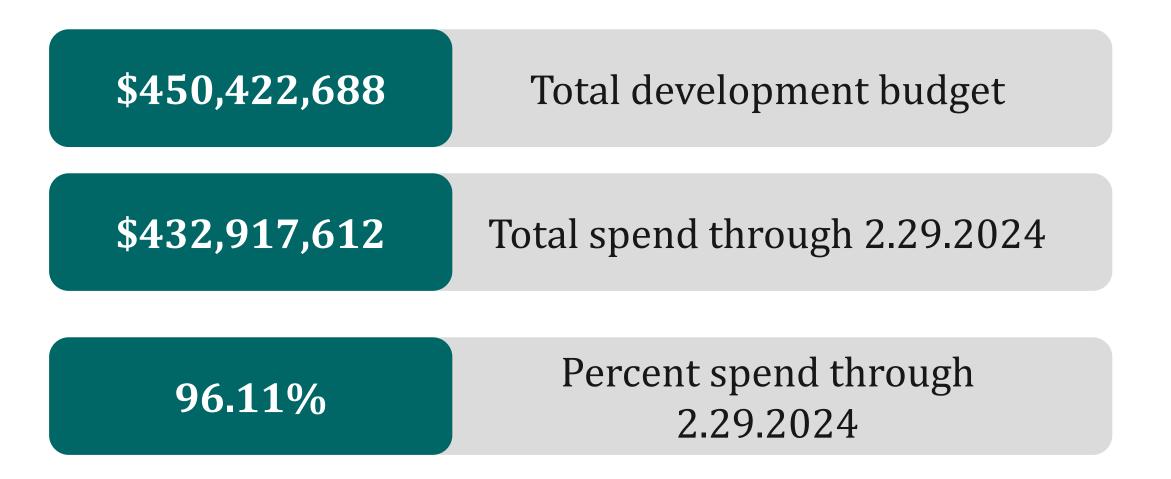
\*Owner's Hard Cost Contingency decreased from last month in amount of **\$270,573.71** due to misc. change orders related to 9/14/24 flood paid from insurance proceeds, utility bills, and other Owner direct hard cost change orders

\*\*Owner's Soft Cost Contingency decreased from last month in amount of **\$326,181** due to misc. changes orders for ADM, Johnson-Lancaster, Creative Signs, Colite, and accounting adjustments

\*\*\*Total Project Cost increased by \$2,233,419 for builder's risk insurance proceeds from 9/14/2023 flood

## **Development Budget Update**



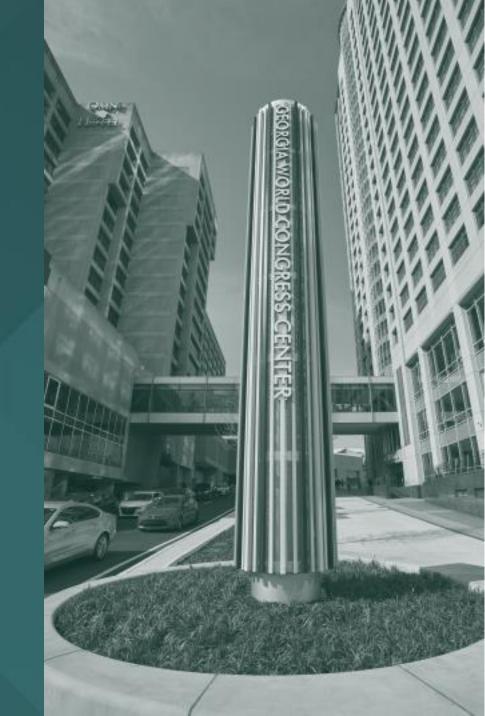






### Action Item: Change Order 17

### Melana Kopman McClatchey Hotel Counsel



### **Resolution: SKANSKA Change Order 17**



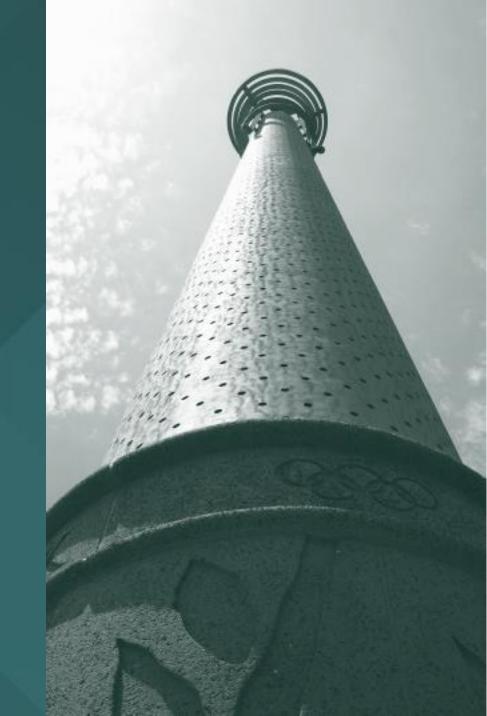
- NOW THEREFORE BE IT RESOLVED by the Board of Governors of the Geo. L. Smith II Georgia World Congress Center Authority that the Executive Director expressly is authorized, though not required, to take such actions and to execute and deliver such documents as may be necessary or appropriate to effect the execution of the proposed Change Order 17 (which proposed Change Order 17 substantially would be in the form attached hereto as Exhibit A), but only so long as such proposed Change Order 17 complies with the terms and conditions of the Agreement and applicable law and, in the judgment of the Executive Director, is consistent with the corporate purposes and mission of the Authority and the Authority's sound business practices, and that the Secretary or Assistant Secretary of the Authority thereto with such amendments and modifications as are approved by the Executive Director, such approval to be conclusively evidenced by the execution and delivery of such document by the Executive Director; and
- BE IT FURTHER RESOLVED that the Executive Director and the Secretary or Assistant Secretary are authorized to deliver a copy of this Resolution and to take such other actions and to execute and deliver such other agreements, instruments, or other documents as may be necessary or appropriate to accomplish the foregoing.





## Action Item: Supplemental Trust Indenture

Melana Kopman McClatchey Hotel Counsel



## Resolution

Georgia World Congress Center Authority

## **NOW, THEREFORE, BE IT RESOLVED** by the Board of Governors of the Geo. L. Smith II Georgia World Congress Center Authority as follows:

- 1. The form, terms, and conditions and the execution, delivery, and performance of the Supplemental Indenture, which has been filed with the Authority, a copy of which is attached hereto as **Exhibit A**, are hereby approved and authorized. The Supplemental Indenture shall be in substantially the form submitted to the Board of Governors of the Authority with such changes, corrections, deletions, insertions, variations, additions, or omissions as may be approved by the Chairman or Vice Chairman of the Authority, whose approval thereof shall be conclusively evidenced by the execution of the Supplemental Indenture.
- 2. The Chairman or Vice Chairman of the Authority is hereby authorized and directed to execute on behalf of the Authority the Supplemental Indenture, and the Secretary or Assistant Secretary of the Authority is hereby authorized and directed to affix thereto and attest the seal of the Authority, upon proper execution and delivery by the other party thereto, provided, that in no event shall any such attestation or affixation of the seal of the Authority be required as a prerequisite to the effectiveness thereof, and the Chairman or Vice Chairman and Secretary or Assistant Secretary of the Authority are authorized and directed to deliver the Supplemental Indenture on behalf of the Authority to the other party thereto and to execute and deliver all such other contracts, instruments, documents, affidavits, or certificates and to do and perform all such things and acts as each shall deem necessary or appropriate in furtherance of the consummation of the transactions authorized by this Resolution or contemplated by the instruments and documents referred to in this Resolution.

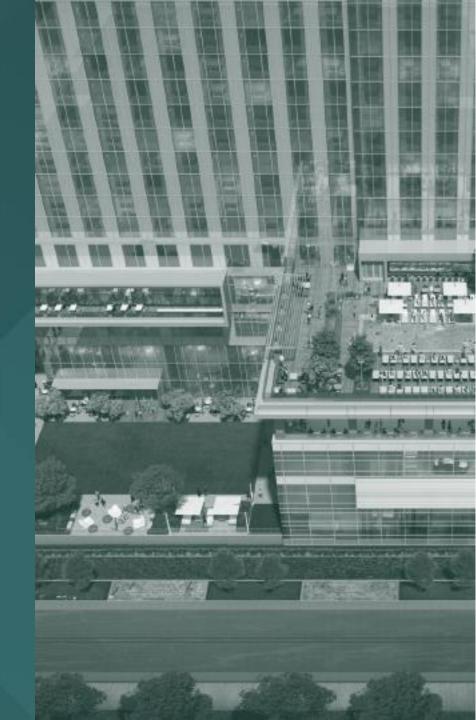




## **GWCC and Signia by Hilton Quarterly Sales Update**

Kim Allison Sr. Director of Convention Sales

**Kyle Stevens** Director of Sales & Marketing



### **GWCC Year to Date Sales Production**



Future Bookings	FY24 To Date (July 1-March 21)	Goal	Percentage to Goal	To Go	Wins
Rental	\$14,085,760	\$15,333,315	92%	\$1,247,555	NSBE Amendment: \$72,000 MODEX 2028: \$1,045,000
F&B	\$9,576,445	\$10,241,000	93%	\$664,555	First Georgia Ballroom/ Signia Booking: Blue Scope March 2025: \$100,000 F&B
Total Room Nights	519,870	522,700	99%	2,830	Varsity Spirit/Cheersport 2027: 40,000 total rooms

### Current Group Pace

- 2024 group production needs and quarterly outlook
- 2025 and 2026 years of ramp up and overall trends by year
- Indicators, learnings and trends thus far and adjustments to be made
- Overall production goals for 2024



#### Definite vs Crossover Goals



### Sales Update

- Group lead volume and overall growth compared to previous year(s)
- Hilton Worldwide Sales updates
- Deployment and small vs. large business
- Site inspection conversion ratios
- Demand indicators and customer feedback
- Post convention conversations and next steps
- Competitive set within ATL and other destinations that continue to surface
- Brand development and initiatives





### Developmental Goals

- Team development and growth
  - Sales Manager-Transient
  - Sales Manager-Complex SMERF
- Quarterly goals
  - Contract training
  - Space audits
  - Test market room rates
  - F&B capture
  - Appreciation strategy
  - Health and wellness
  - Development of local partnerships
  - Photography and implementation of Site Pro
  - Build out of vanity site
  - Finalization of Signia playbook





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## **Coca-Cola Pouring Rights Agreement Update**

Joe Bocherer Chief Commercial Officer







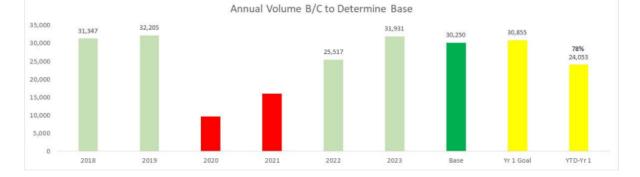
➢Coca-Cola/GWCCA agreement is a 9-year term (FY24-FY32) for exclusive pouring rights and advertising

- Previous agreement was \$575,000 annually (all years)
- ≻GWCCA can exercise up to six (6) exceptions per calendar year
- > Partnership includes both GWCC and Centennial Olympic Park (Signia excluded)

#### Total Support Package with Volume Hurdles to Escalate Fixed Marketing Fees

Volume Goals include Bottle/Can Product Only

	Marketing/Advertising/Activities	Sustainability Support	Fixed Marketing Fee	Total Bucket						
Year 1	\$25,000	\$5,000	\$645,000	\$675,000	1					
Year 2	\$25,000	\$5,000	\$645,000	\$675,000						
Year 3	\$25,000	\$5,000	\$665,000	\$695,000	Fixed Marketing Fee Increases are contingent		-			
Year 4	\$25,000	\$5,000	\$665,000	\$695,000	the case growth hurdles indicated below being achieved. The figures to the left under "Fixed					
Year 5	\$25,000	\$5,000	\$685,000	\$715,000						
Year 6	\$25,000	\$5,000	\$685,000	\$715,000	-	Marketing Fee" assumes 100% of the case growth				
Year 7	\$25,000	\$5,000	\$705,000	\$735,000	hurdles are met for agreement years 1 through 8					
Year 8	\$25,000	\$5,000	\$705,000	\$735,000						
Year 9	\$25,000	\$5,000	\$725,000	\$755,000						
Total Potential Funding Assuming Annual Case Growth of 2% each Year: \$6,395,000										
Total Average Funding Assuming Annual Cases Growth of 2% each Year: \$710,556										
Base Case	es = 30,250 Cases (Average Cases of 2 Y	Straightline Calculation at 2% Growth each Year								
			=> Years 1-9 "Fixed Marketing Fee" will not be less than \$645,000			Year 1 Calculated at +2% vs Base: 30,855				
Case Growth Hurdles				Year 2 Calculated at +2% vs Year 1: 31,47		31,472				
If Total Cases at the end of years 1-2 are: =/> 62,327 Cases (24/cs)			=> Years 3-9 "Fixed Marketing Fee" will be increased to \$665,000			Year 3 Calculated at +2% vs Year 2:		32,101		
			•			Year 4 Calculated	at +2% vs Year 3:	32,743		
If Tota	al Cases at the end of years 1-4 are:	=/> 127,121 Cases (24/cs)	=> Years 5-9 "Fixed Marketing Fee" will be increased to \$685,000			Year 5 Calculated at +2% vs Year 4:		33,398		
						Year 6 Calculated	at +2% vs Year 5:	34,066		
		=> Years 7-9 "Fixed Marketing Fee" will be increased to \$705,000			Year 7 Calculated at +2% vs Year 6:		35,088			
If Tota	al Cases at the end of years 1-6 are:	=/> 194,635 Cases (24/cs)	-> rears /-5 Trace Market	•						
lf Tota	al Cases at the end of years 1-6 are:	=/> 194,635 Cases (24/cs)	- reals r-s Tixed Market	0		Year 8 Calculated	d at +2% vs Year7:	35,790		







## **Next Scheduled Meeting**

## April 30, 2024



Georgia World Congress Center Authority

## **THANK YOU**